



Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series)

By Kent J. McDonald

Download now

Read Online ➔

Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald

Satisfy Stakeholders by Solving the Right Problems, in the Right Ways

In *Beyond Requirements*, Kent J. McDonald shows how applying analysis techniques with an agile mindset can radically transform analysis from merely “gathering and documenting requirements” to an important activity teams use to build shared understanding. First, McDonald discusses the unique agile mindset, reviews the key principles underlying it, and shows how these principles link to effective analysis. Next, he puts these principles to work in four wide-ranging and thought-provoking case studies. Finally, he drills down on a full set of techniques for effective agile analysis, using examples to show how, why, and when they work.

McDonald’s strategies will teach you how to understand stakeholders’ needs, identify the best solution for satisfying those needs, and build a shared understanding of your solution that persists throughout the product lifecycle. He also demonstrates how to iterate your analysis, taking advantage of what you learn throughout development, testing, and deployment so that you can continuously adapt, refine, and improve.

Whether you’re an analysis practitioner or you perform analysis tasks as a developer, manager, or tester, McDonald’s techniques will help your team consistently find and deliver better solutions.

Coverage includes

- Core concepts for analysis: needs/ solutions, outcome/output, discovery/delivery
- Adapting Lean Startup ideas for IT projects: customer delivery, build–measure–learn, and metrics
- Structuring decisions, recognizing differences between options and commitments, and overcoming cognitive biases
- Focusing on value: feature injection, minimum viable products, and minimum marketable features

- Understanding how analysis flows alongside your project's lifecycle
- Analyzing users: mapping stakeholders, gauging commitment, and creating personas
- Understanding context: performing strategy (enterprise) analysis
- Clarifying needs: applying decision filters, assessing project opportunities, stating problems
- Investigating solutions: impact and story mapping, collaborative modeling, and acceptance criteria definition

Kent J. McDonald uncovers better ways of delivering value. His experience includes work in business analysis, strategic planning, project management, and product development in the financial services, health insurance, performance marketing, human services, nonprofit, and automotive industries. He has a BS in industrial engineering from Iowa State University and an MBA from Kent State University. He is coauthor of *Stand Back and Deliver: Accelerating Business Agility* (Addison-Wesley, 2009).

 [Download Beyond Requirements: Analysis with an Agile Mindse ...pdf](#)

 [Read Online Beyond Requirements: Analysis with an Agile Mind ...pdf](#)

Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series)

By Kent J. McDonald

Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald

Satisfy Stakeholders by Solving the Right Problems, in the Right Ways

In *Beyond Requirements*, Kent J. McDonald shows how applying analysis techniques with an agile mindset can radically transform analysis from merely “gathering and documenting requirements” to an important activity teams use to build shared understanding. First, McDonald discusses the unique agile mindset, reviews the key principles underlying it, and shows how these principles link to effective analysis. Next, he puts these principles to work in four wide-ranging and thought-provoking case studies. Finally, he drills down on a full set of techniques for effective agile analysis, using examples to show how, why, and when they work.

McDonald’s strategies will teach you how to understand stakeholders’ needs, identify the best solution for satisfying those needs, and build a shared understanding of your solution that persists throughout the product lifecycle. He also demonstrates how to iterate your analysis, taking advantage of what you learn throughout development, testing, and deployment so that you can continuously adapt, refine, and improve.

Whether you’re an analysis practitioner or you perform analysis tasks as a developer, manager, or tester, McDonald’s techniques will help your team consistently find and deliver better solutions.

Coverage includes

- Core concepts for analysis: needs/ solutions, outcome/output, discovery/delivery
- Adapting Lean Startup ideas for IT projects: customer delivery, build–measure–learn, and metrics
- Structuring decisions, recognizing differences between options and commitments, and overcoming cognitive biases
- Focusing on value: feature injection, minimum viable products, and minimum marketable features
- Understanding how analysis flows alongside your project’s lifecycle
- Analyzing users: mapping stakeholders, gauging commitment, and creating personas
- Understanding context: performing strategy (enterprise) analysis
- Clarifying needs: applying decision filters, assessing project opportunities, stating problems
- Investigating solutions: impact and story mapping, collaborative modeling, and acceptance criteria definition

Kent J. McDonald uncovers better ways of delivering value. His experience includes work in business analysis, strategic planning, project management, and product development in the financial services, health insurance, performance marketing, human services, nonprofit, and automotive industries. He has a BS in industrial engineering from Iowa State University and an MBA from Kent State University. He is coauthor of *Stand Back and Deliver: Accelerating Business Agility* (Addison-Wesley, 2009).

Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald Bibliography

- Sales Rank: #674656 in Books
- Published on: 2015-09-21
- Original language: English
- Number of items: 1
- Dimensions: 9.00" h x .80" w x 6.90" l, .0 pounds
- Binding: Paperback
- 304 pages

 [Download Beyond Requirements: Analysis with an Agile Mindse ...pdf](#)

 [Read Online Beyond Requirements: Analysis with an Agile Mind ...pdf](#)

Download and Read Free Online Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald

Editorial Review

About the Author

Kent J. McDonald uncovers better ways of delivering value by doing it and helping others do it. His years of experience include work in business analysis, strategic planning, project management, and product development in a variety of industries, including financial services, health insurance, performance marketing, human services, nonprofit, and automotive. He is active in the business analysis and agile software development communities helping people share stories about what does and does not work.

Kent has a Bachelor of Science degree in industrial engineering from Iowa State University and an MBA from Kent State University.

Kent is also a coauthor of *Stand Back and Deliver: Accelerating Business Agility*.

Users Review

From reader reviews:

Linda Davis:

Do you have favorite book? When you have, what is your favorite's book? Guide is very important thing for us to be aware of everything in the world. Each book has different aim or maybe goal; it means that guide has different type. Some people truly feel enjoy to spend their the perfect time to read a book. They may be reading whatever they have because their hobby is definitely reading a book. How about the person who don't like reading through a book? Sometime, person feel need book when they found difficult problem or perhaps exercise. Well, probably you will want this Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series).

Ida Vanwormer:

Have you spare time for a day? What do you do when you have far more or little spare time? Sure, you can choose the suitable activity for spend your time. Any person spent their very own spare time to take a go walking, shopping, or went to the actual Mall. How about open or even read a book allowed Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series)? Maybe it is to get best activity for you. You understand beside you can spend your time with your favorite's book, you can smarter than before. Do you agree with its opinion or you have additional opinion?

Arthur Haynes:

Spent a free time to be fun activity to do! A lot of people spent their down time with their family, or all their friends. Usually they doing activity like watching television, going to beach, or picnic in the park. They actually doing same task every week. Do you feel it? Do you need to something different to fill your

personal free time/ holiday? Could be reading a book may be option to fill your free of charge time/ holiday. The first thing that you'll ask may be what kinds of publication that you should read. If you want to try out look for book, may be the e-book untitled Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) can be great book to read. May be it might be best activity to you.

Lorene Lord:

You could spend your free time to study this book this book. This Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) is simple to create you can read it in the playground, in the beach, train as well as soon. If you did not get much space to bring the particular printed book, you can buy often the e-book. It is make you better to read it. You can save the actual book in your smart phone. So there are a lot of benefits that you will get when you buy this book.

Download and Read Online Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald #WILOCKNRPYG

Read Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald for online ebook

Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald Free PDF d0wnl0ad, audio books, books to read, good books to read, cheap books, good books, online books, books online, book reviews epub, read books online, books to read online, online library, greatbooks to read, PDF best books to read, top books to read Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald books to read online.

Online Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald ebook PDF download

Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald Doc

Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald Mobipocket

Beyond Requirements: Analysis with an Agile Mindset (Agile Software Development Series) By Kent J. McDonald EPub