



Agile Practices for Waterfall Projects: Shifting Processes for Competitive Advantage

By Barbee Davis

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Projects will soon be managed with a hybrid of Agile and traditional Waterfall processes. This highly instructive guide covers what Agile is, and how and when it is appropriate to blend it into your projects. **Agile Practices for Waterfall Projects** will help new and experienced project managers, stakeholders, and students proactively prepare for and ensure their future success. It also explains all the terms and concepts contained in the PMI Agile Certified Practitioner (PMI-ACP) exam.

Key Features:

- Presents specific, workable methods to add Agile to your projects while preserving your investment of time and development in traditional Waterfall processes
- Uses interactive tools to help readers understand, experience, and discover techniques to blend Agile with Waterfall processes in the right amount for each project
- Describes how to work with the major Agile methodology teams, and ways to merge the teams, reports, documents, metrics, tools, and meetings between Agile and Waterfall teams
- WAV offers a downloadable Agile Evaluator, Agile Evaluator Checklist, Agile Evaluator Sample Results, Planning Poker Cards, Story Card Templates, and a PMI-ACP Practice Exam -- **available from the Web Added Value Download Resource Center at jrosspub.com**

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Editorial Review

Review

The overarching guideline that emerges out of this well-written book is *be agile about being Agile*. It does not just tell us to do it, this guide tells us why, and then what, and goes on to show us how. --**Dr. Venkat Subramaniam**, founder of Agile Developer, Inc. and award-winning author

Agile Practices for Waterfall Projects can be added to the greatest hits collection of Agile books. The end result is a comprehensive guide for project managers to successfully bridge the gap between the two diverse methodologies of Agile and Waterfall. --**Maureen Weverka**, PMO Director, Mutual of Omaha

If you are looking to move to Agile, this guide clearly shows you how to use the methodology to implement and deliver projects in today's competitive market. --**David Geary**, Software developer and author of *Graphic Java* and *Core HTML5 Canvas*

About the Author

Barbee Davis, MA, PMP, PMI-ACP, and PHR, heads Davis Consulting, a provider of project management guidance and services. Barbee also works for the Project Management Institute (PMI). She is a R.E.P. Quality Reviewer for organizations who wish to be part of the PMI Registered Education Provider (R.E.P.) program. Ms. Davis leads special projects for PMI, such as the Students In Free Enterprise (SIFE) project that helps local PMI Chapters attract and educate college students about the project management field. She also created the PMI Intellectual Property Tutorial for R.E.Ps, which has been translated into eight languages. Over the past 5 years, Ms. Davis has written the semi-monthly column, *Quick Quizzes*, for the *PMI Community Post* that reached over 300,000 project managers worldwide. She also writes a similar feature, *Topic Teasers*, available through PMI Chapter newsletters.

Ms. Davis has designed and implemented projects in varied industries and managed large project rollouts for many large corporations. This ex-IBMer and former Wilson Learning facilitator is also proficient in online learning instructional design, having both written for and taught on Blackboard for universities and corporate clients. She has been on staff at the University of Nebraska at Omaha, Nebraska Wesleyan, and Bellevue University. As co-founder of ExecuTrain of Nebraska and Vice-President of Sales and Training, she has managed and provided technical training for solution developers and systems engineers, as well as offering end-user training on all platforms.

Besides holding the PMP certification, Barbee also has an Agile Practitioner Certification (PMI-ACP), a black belt in Microsoft Project, a Professional in Human Resources (PHR) accreditation, and an American Society of Training and Development Training Certificate in instruction, facilitation, and instructional design. She is a popular and sought-after speaker around the world, especially on merging Agile practices with *PMBOK Guide* processes to bridge the gap between the sometimes warring methodologies.

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